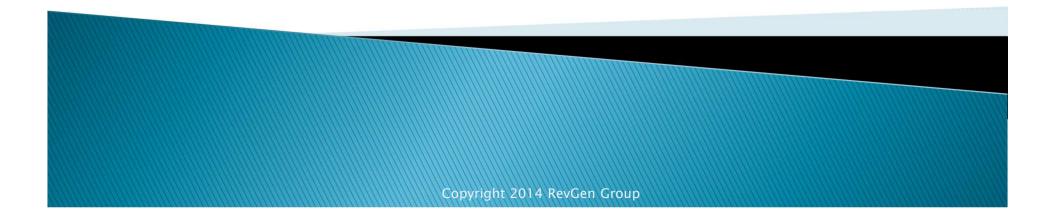
Solar Energy: Emerging from the Shadows

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Renewables: The Global Perspective

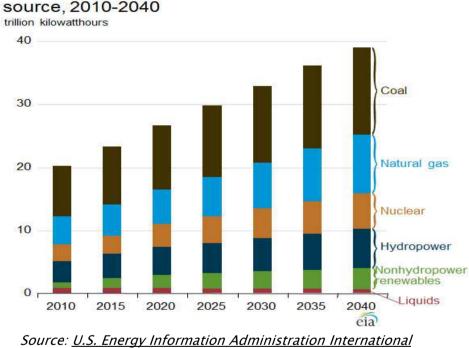


Figure 6. World net electricity generation by energy

Energy Outlook, July 2013

ElA Reference Case Profile for World Net Electricity Generation in 2040:

Coal will remain the leading form of electricity generation

Natural gas will become a more formidable challenger

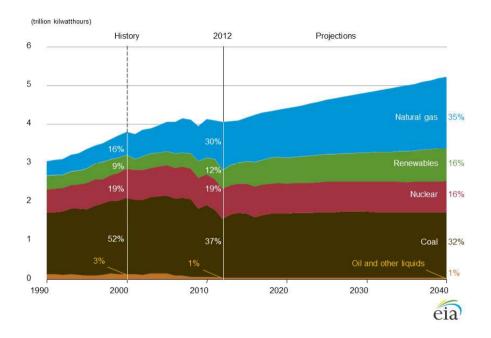
Non-hydropower renewables will generate about 9% of the world's electricity

Contribution of renewables will increase 336% compared to 2010



Renewables: The U.S. Perspective

Figure 13. Electricity generation by fuel, 1990-2040



Source: <u>U.S. Energy Information Administration 2014 Annual</u> <u>Energy Outlook, April 2014</u>

EIA Reference Case Profile for U.S. Net Electricity Generation in 2040:

Natural gas will supplant coal as the leading form of electricity generation (35% of total generation)

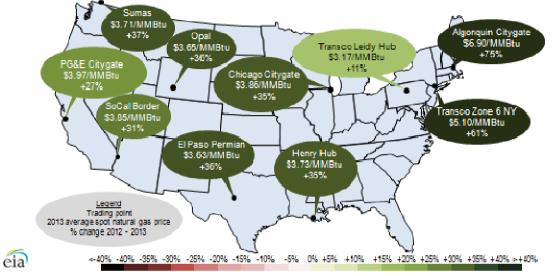
Coal will remain a major source of electricity (32%)

Renewable energy (including hydropower) will represent 16% of total generation

 Renewable energy (excluding hydropower) will account for 28% of overall growth in electricity generation

Is Natural Gas Really the Answer?

Spot natural gas prices at major trading locations through December 31, 2013 delivery date



Source: <u>U.S. Energy Information Administration 2014 Annual</u> <u>Energy Outlook, January 2014</u>

Volatility of NG prices jeopardizes its ability to be a cheap bridge to a sustainable energy future



Recent U.S. Natural Gas (NG) Pricing:

NG prices have risen rapidly from 2012 low of \$2/MMbtu

Average NG price have risen to approximately \$4.50/Mmbtu in 2014

►U.S. Northeast NG prices were much higher than average in 2013 due to pipeline constraints and cold weather demand

At \$4 to \$5/MMBtu NG prices, coal pricing for power generation can be competitive or even cheaper

Coal use for power generation actually rose 2% in 2013 and slightly more than 2% so far in 2014; NG use has dropped by about 3% in that time period

►U.S. CO₂ emissions rose 2% in 2013 commensurate with the increase in coal use

Can Solar Capacity Top Projections?

2015 Projected Installed Solar Capacity (GW)	EIA 2013	Deutsche Bank 2014
Europe	64	73
USA	19	30
China	14	39
Japan	7	28
World Total	113	>200

Source: US <u>Energy Information Administration International</u> <u>Energy Outlook 2013, July 2013</u> <u>Deutsche Bank Energy Sector Report, January 2014</u>

> Installed solar capacity is following a more rapid trajectory than U.S. EIA projected due to plummeting prices and unforeseen world events

Deutsche Bank Solar Capacity Projections Far Exceed U.S. EIA Projections:

DB estimating slower turndown of European market

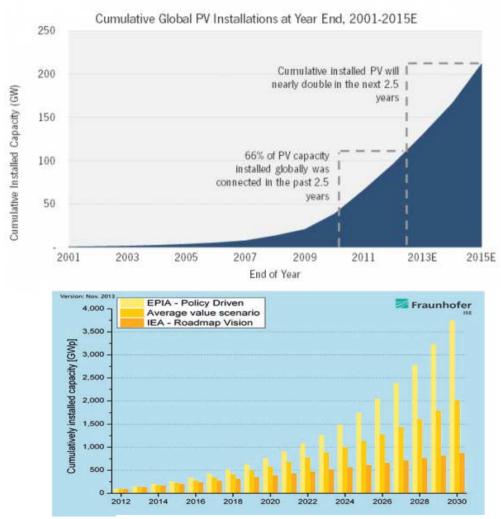
•Lower all-in costs and potential elimination of tax incentives in 2017 are increasing US deployments

EIA report significantly under estimated Japanese increase in solar usage resulting from nuclear turndown and generous solar incentives

Recent Chinese incentives have spurred solar deployments in that country

Maturing of the solar industry and rapidly declining all-in costs are driving solar deployments worldwide

Solar Industry is Definitely Growing



EPIA=European Photovoltaic Industry Association 2013 Forecast, IEA=International Energy Agency 2010 Forecast

Global PV Capacity Findings:

Deployment of the first 100GW of global PV capacity required about 12 years

Deployment of the second 100GW of global PV capacity could be completed in the next 2.5 years

Installed PV Capacity could increase globally by 20X to 2000GW by 2030

Sources: <u>Greentech Media Research,</u> <u>Fraunhofer ISE Renewable Energy LCOE Study, Nov 2013</u>

Solar Demand: Global Outlook

Figure 3: Demand Outlook

MW	2010	2011	2012	2013E	2014E	2015E
China	520	2,000	3,510	8,000	12,000	13,800
y/y (%)	128%	285%	76%	128%	50%	15%
Japan	991	1,296	2,086	7,000	8,000	8,800
y/y (%)	105%	31%	61%	236%	14%	10%
Germany	7,216	7,485	7,604	3,502	2,801	2,801
y/y (%)	90%	496	296	-5496	-2096	0%
Italy	2,321	8,971	3,337	1,500	750	788
y/y (%)	224%	287%	-63%	-55%	-50%	596
Spain	369	400	276	276	276	304
y/y (%)	515%	896	-31%	0%	0%	10%
France	719	1,500	1,079	1,079	1,349	1,619
y/y (%)	228%	109%	-28%	0%	25%	20%
Rest of Europe	658	2,007	3,190	3,127	3,127	3,847
y/y (%)	370%	205%	59%	-296	0%	23%
USA	878	1,600	3,313	5,000	8,000	12,000
y/y (%)	85%	8296	10796	51%	60%	50%
Canada	186	297	268	223	268	295
y/y (%)	11996	59%	-1096	-1796	20%	10%
India	158	190	980	990	1,980	2,771
y/y (%)	120%	20%	41696	196	100%	40%
Others	1,012	1,194	2,312	5,600	7,560	9,072
y/y (%)	141%	18%	9496	142%	35%	20%
Total y/y (%)	15,028 124%	26,940 79%	27,955 4%	36,297	46,111 27%	56,096 22%

Source: Deutsche Bank, Official Country Sources where available for historicals

Deutsche Bank Forecast Indicates Solar Markets are Shifting:

European Domination is Rapidly Waning

Asia Demand, led by China and Japan, is Surging

► US Demand is Projected to Be Second Only to China by 2015

Approximately 25% Annual Solar Growth Rate Globally

Industry Economics are Improving

Installation Type	Projected 2014 All–in Cost (\$/W)	Projected 2017 All–in Cost (\$/W))	►All-in Costs of U.S. Solar Installations	
Residential Rooftop	\$3.00	\$2.15	are Plunging:Solar Power Can Offer	
Commercial Rooftop	\$2.50	\$1.85	Competitive Retail Electricity Rates in 15 to 20 States in the US by	
<1MW Ground– Mounted	\$2.00	\$1.60	2017* *Assumes 10% Investment Tax Credit and 6.5% Project Cost of Capital	
>2MW Ground- Mounted	\$1.60	\$1.35	<i>Source: <u>Sol Systems, Bloomberg New</u> <u>Energy Finance, Greentech Media</u></i>	

Source: Sol Systems, Bloomberg New Energy Finance, Greentech Media



Power Demands are Trending Down

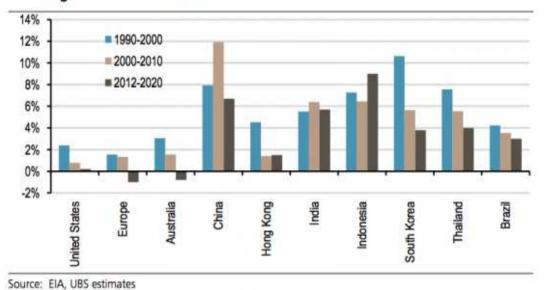


Figure 13: Power demand CAGR for select countries over different periods: declining trends for most markets

Implications on Future Power Generation:

Developed Countries Will Need Less Centralized Power Plants

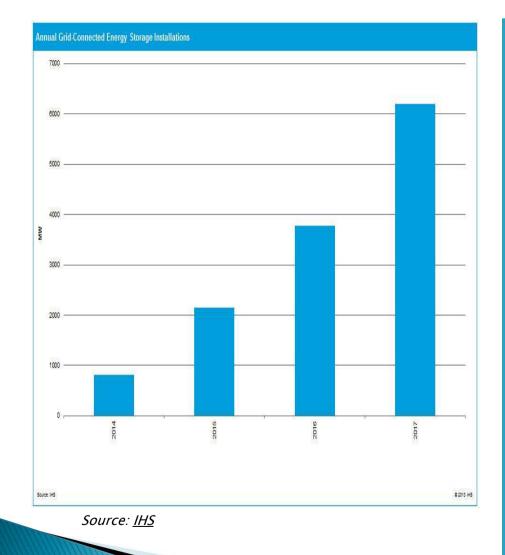
• Emerging Countries Could Adopt More Localized or Distributed Generation

 Utility Focus will Switch from Adding Capacity to Managing Time-of-Use

Renewable Power Could Provide an Increasing Share of Future Distributed Electricity Generation



Energy Storage: Key PV Enabler?



Battery Storage Prospects:

Can help reduce or eliminate grid intermittency effects

Facilitates use of stored solar energy at night

Mitigates commercial peak demand charges

Adoption of technology highly dependent on \$/kWh price of stored energy which is currently too high, but predicted to trend down at about 10% to 15% annually

Subsidies or regulations may be required for the foreseeable future to surmount current cost challenges and permit industry to scale

► IHS predicts cumulative installed global storage capacity of 6GW by 2017 and 40GW by 2022

Early adopters include Germany, Japan, UK, California, Hawaii, and Puerto Rico driven by subsidies, regulation, or high electricity rates

Trends Influencing Solar Growth

Inhibitors

Potential of long-term natural gas prices below \$4/MMbtu could slow the growth rate of solar in U.S.

 Significant reduction in subsidies, and imposition of selfconsumption taxes will slow solar growth in Europe
 Transmission and distribution grid capacity constraints could slow deployment of utility-scale solar plants

Igniters

 Increasing global demand and decreasing system costs will help lower the Levelized Cost of Energy for solar generation
 Renewable energy contributed over 50% of net additions to new electric generating capacity globally in 2012
 Introduction of cost-competitive energy storage technology will help mitigate solar intermittency limitations

> Sources: Solar Energy Industries Association, European Photovoltaic Industry Association, California Solar Initiative, Greentech Media

2014 Solar Landscape

Positives

- Solar PV generation exceeds 100GW globally with 66% of new global PV installed in the past 2.5 years
- Solar module pricing is beginning to stabilize and should level out below \$0.50/W
- All-in Costs continue to decrease and are now below \$3.00/W in the US
- China and the US will represent over 40% of worldwide demand for the projected 50GW+ new solar capacity in 2015
- New entrants such as South Africa, India, Brazil, Chile, Mexico, Turkey and the Middle East could create substantial new demand for solar

Negatives

- Solar module shakeout still causing jitters in the financing industry
- All-in costs must decrease further to compete globally without subsidies
- Feed-in Tariffs are decreasing rapidly, and solar self-consumption taxes are being imposed in Europe
- No US national energy policy is in the works, and renewable initiatives will be driven at the state level
- Venture financing for US solar technology is slowing considerably
- Despite impressive growth rates, solar production currently provides less than 1% of global electricity needs

Sources: EU Joint Research Center, SEIA, European Photovoltaic Industry Association, Lawrence Berkeley National Laboratory, Greentech Media

Summary

The first 100GW of solar growth took over 12 years, the second 100GW could occur in 2 years (2014–2015)

By 2015, solar projects will spread around the world with Asia and the US representing over 60% of all of the new installed capacity

By 2017, solar should be able to compete more widely on price with other world energy sources as system and installation costs continue to decrease, and conversion efficiencies increase

Natural gas is a serious competitor to renewable energy for new U.S. electricity generation, but price volatility and GHG regulations could slow the projected migration to natural gas



Sources: EU Joint Research Center, SEIA, European Photovoltaic Industry Association, Greentech Media

Outlook

The companies that will thrive in the solar industry will demonstrate the following characteristics:

- More system-oriented product offerings with higher system efficiencies
- More vertical-integration from a project implementation standpoint
- Increased emphasis on project integration and monitoring services revenue rather than equipment sales
- Lower Balance of System (BOS), customer acquisition, and soft costs
- Greater global presence either directly or through strategic partnerships
- Strong financing partners



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Bring products to market and through transitions in the life-cycle
Develop business based on objective, customized intelligence
Perform technology assessment and validation
Manage due diligence

Fields of expertise:

Solar energy
Wireless communications
PC software, Web 2.0, enterprise networking
Semiconductor equipment and technology
We deliver:

Advice, strategies, models and tools, alternatives
Research, analysis, evaluation, validation
Operational assistance